

The City of Los Angeles Department of Water and Power 2024 Strategic Long-Term Resource Plan Advisory Group

Protocols and Operating Principles

March 12, 2024

INTRODUCTION

The purpose of the Advisory Group (AG) is to gather valuable stakeholders' feedback to aid in the development of LADWP's comprehensive and actionable power plan (Power SLTRP), aligning with State and City of Los Angeles goals for decarbonizing the electric utility sector. Guided by this plan, LADWP will undertake and advance the transformation of its resources and operations while providing electric service in a safe, reliable, environmentally-friendly, and equitable manner. The AG's valuable feedback and questions received during these meetings will inform rigorous modeling efforts, wider-scale community engagement, and various strategies aimed at identifying the optimal pathway and resource combination to reach LA's clean energy goals.

The Los Angeles Department of Water and Power (LADWP) is embarking on the next iteration of the 2024 Power Strategic Long-Term Resource Plan (SLTRP), which will serve as the comprehensive power system plan to meet Los Angeles' future energy needs while continuing to maintain system reliability and reduce greenhouse gas emissions and other emissions in a cost-effective manner. The plan has a long-term horizon from the present to 2045. The previous 2022 SLTRP provided a conceptual plan to decarbonize as quickly as possible in response to the direction of City Council (www.ladwp.com/SLTRP). While the 2022 Power SLTRP has recommended Case 1 in response to the Los Angeles City Council's Motion to prepare a plan that achieves 100 percent carbon-free energy by January 1, 2035, with an interim goal of achieving an 80 percent renewable portfolio standard by 2030, the 2022 SLTRP provides only a conceptual plan and encompasses numerous challenges related to availability of technology, implementation feasibility, system reliability, and affordability.

The upcoming 2024 SLTRP process will conduct a deeper dive into an assessment of emerging technologies, project implementation risk that considers outage coordination, and accelerated implementation schedules to achieve LADWP's clean energy goals. LADWP will continue its collaborative efforts with research organizations, customers, and other major stakeholder groups to continue to develop the SLTRP and to execute successful projects and programs towards achieving the SLTRP goals and initiatives.

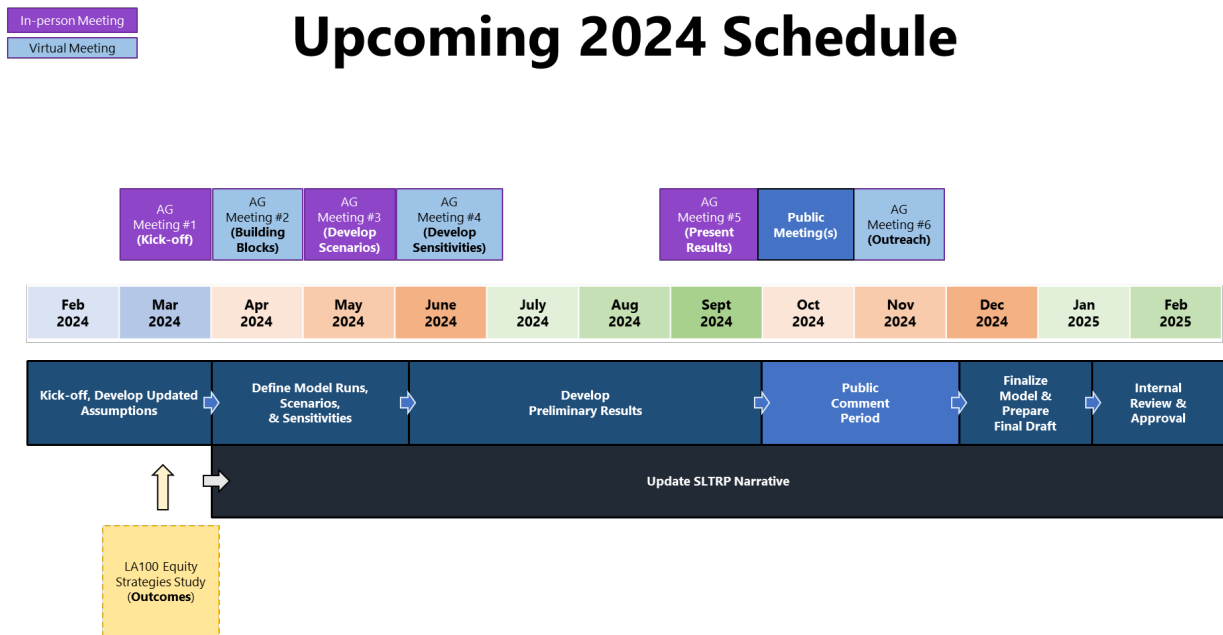
Recognizing the importance of achieving an equitable transition to clean energy, LADWP recently completed the multi-year LA100 Equity Strategies Study in partnership with the National Renewable Energy Laboratory. The outcomes from the LA100 Equity Strategies Study will inform and be incorporated into the 2024 SLTRP, while a parallel effort for Equity Strategies Implementation will be launched in early 2024. As a result, the LA100 Equity Strategies Advisory Group will be integrated into the 2024 SLTRP Advisory Group, and the SLTRP will consider key metrics from Equity Strategies, such as energy burden and affordability, into its decision making process.

In addition, LADWP is currently applying for various Grant funding opportunities that will assist in transitioning towards a clean energy future by providing external funding to support clean energy projects and programs. With this funding, LADWP is poised to implement transformative projects that will enhance grid reliability, expand electrification, increase renewable energy integration, and promote energy efficiency initiatives. These initiatives not only reduce greenhouse gas emissions but also create green jobs and stimulate economic growth in our communities.

As with previous SLTRPs, community outreach and stakeholder engagement are key components of LADWP’s approach for updating the 2024 SLTRP. The regular updates provide an opportunity for LADWP to hear input on issues, ideas, and goals related to the power system, resource mix, affordability, and equity. Community perspectives and input on the continued expansion of customer rooftop solar, energy efficiency, transportation and building electrification, and flexible load are also important for the SLTRP update.

ROLE AND RESPONSIBILITIES OF THE ADVISORY GROUP

The Advisory Group will play an essential role in the 2024 SLTRP, providing input and feedback based on the expertise, knowledge, and resources of the organizations, institutions, and constituent groups represented by the Advisory Group members. Attachment A maps out the Advisory Group involvement in the 2024 SLTRP Process Schedule.



Note: Specific dates and meetings are subject to change.

As part of accomplishing the role described above, the Advisory Group members will:

- Provide perspectives on major issues that LADWP will face in the next 20 years, input and review of strategic scenarios that are used in the resource analysis, and input on final recommendations and near-term actions.
- Continue the collaborative dialogue that was conducted in the recent LA100 Equity Strategies Study and 2022 SLTRP processes.
- Conduct outreach to respective constituent groups to bring their input into the process and to keep these constituencies informed of the SLTRP process.
- Consider broader community input during Advisory Group discussions.
- Provide technical information and perspectives related to appropriate areas of expertise.
- Participate in all meetings or send an alternate – a total of 6 meetings are anticipated between March 2024 and November 2024. Meetings are expected to alternate between in-person and virtual conducted in two to three-hour segments.
- Read pre-meeting materials that are distributed and be prepared to discuss agenda topics at the meetings. This includes reading and reviewing the 2022 SLTRP and LA100 Equity Strategies Study Report.

PARTICIPATION AND COLLABORATION PRINCIPLES

The preferred deliberation process is a collaborative process whereby Advisory Group members choose to cooperate in order to achieve shared and/or overlapping objectives. By agreeing to serve on the Advisory Group, members commit to the following principles:

- Participate in an active and focused manner – commit to success of the process.
- Engage in constructive collaboration and discussion.
- Interact respectfully with all other members, valuing all perspectives.
- Communicate interests rather than positions.
- Commit to the active involvement of all Advisory Group members.
- Listen to other points of view and provide meaningful input to identify solutions that balance multiple needs and interests.

ADVISORY GROUP COMPOSITION

The composition of the Advisory Group is designed to reflect the diverse perspectives and expertise necessary to understand the challenges and possibilities for meeting Los Angeles' electricity supply needs, with particular consideration of the transition to renewable energy resources, reliability, resiliency, affordability, and equity. The roster reflects the following stakeholder interests and technical and policy expertise:

- Academia
- Business and Workforce
- City of Los Angeles Government
- Environment

- Large Accounts
- Neighborhood Councils
- Utilities
- Community Based Organizations

PRIMARY MEMBERS AND ALTERNATES

Protocol for primary members and alternates is guided by goals for consistent involvement, which will benefit the Advisory Group process and foster overall success of the 2024 SLTRP process. Each Advisory Group member organization will assign a primary representative. The primary member can identify an alternate representative or a proxy who can substitute for the primary if they are unavailable for a meeting. Alternates are highly encouraged to attend the meetings as observers. In the event that an alternate is asked to step in for a primary member, it is the primary's responsibility to ensure that the alternate is briefed on the process to date before actively participating.

MEETING SCHEDULE, LOCATION, AGENDAS, AND SUMMARIES

Six Advisory Group meetings are anticipated between March 2024 and December 2024. Meetings will alternate between in-person and virtual. Agendas and pre-meeting materials will be distributed a week in advance of the meetings.

Following each meeting, a summary will be prepared. The summary will be distributed to Advisory Group members and posted on the LADWP SLTRP website after review by both the project manager and meeting facilitator. The meeting summary will identify major topics of discussion and input without making attributions to individual Advisory Group members.

INFORMATION SHARING WITH OTHER ADVISORY GROUP MEMBERS

Advisory Group members may want to share information and documents with other members during the planning process. To ensure that all members have the same information available to them, all documents are to be distributed through the established LADWP point of contact, who is listed at the end of this document.

EMAIL COMMUNICATION

The Advisory Group is meant to be a collaborative experience, in which members work through issues and dialogue in a group setting to gain mutual understanding. As such, Advisory Group members agree to avoid engaging in email "dialogue" with other Advisory Group members, and instead commit to using the Advisory Group meetings for dialogue and discussion purposes. Email exchanges often do not constitute constructive dialogue and at times, can result in unproductive exchanges that can cause unraveling of mutual understanding and collaboration.

MEDIA INTERACTION

Given the high interest in the SLTRP, there will likely be coverage of the study in local media, blogs, and other forms of communications. Advisory Group members agree to respect the open, frank discussions that occur within the meetings and not attribute specific conversations to other Advisory Group members in interactions with the media and other external communication channels. Furthermore, Advisory Group members agree not to make statements about Advisory Group meeting discussions and deliberations. The overriding consideration in all communications among Advisory Group members is to honor and sustain the constructive, collaborative process. While Advisory Group members are free to speak with the media from their perspectives as individuals or representing their respective organization, members are not to serve as a spokesperson on behalf of the Advisory Group.

PUBLIC INFORMATION AND INVOLVEMENT

The public is highly encouraged to become actively involved in the 2024 SLTRP.

SLTRP Website

The website provides information about the SLTRP process. Advisory Group meeting summaries and meeting materials will be posted on the website as they become available. Additionally, people can sign-up for email announcements and updates on the website: www.ladwp.com/SLTRP.

Community Outreach

Broad community outreach has been an important component of LADWP's approach for the SLTRP updates over the years. As shown in the SLTRP Schedule Process chart in Attachment A, the draft 2024 SLTRP will be made available for review and comment. LADWP will conduct community meetings at the beginning of the review and comment period and use other communication methods to provide information and publicize opportunities to provide input.

POINT OF CONTACT FOR ADVISORY GROUP MEMBERS

The established point of contact for Advisory Group members' questions and suggestions is:

Jay L. Lim
Manager of Resource Planning
Los Angeles Department of Water and Power
powerSLTRP@ladwp.com

Attachment A

2024 SLTRP Advisory Group Draft Meeting Plan

Phase 1 (2024) Launch & Laying Foundation	Phase 2 (2024) Case Development	Phase 3 (2024) Modeling	Phase 4 (2024) Results	Phase 5 (2024) Outreach
Meeting #1: March 2024 Kick-off	Meeting #3: May 2024 Develop Cases	July through August 2024 Modeling Underway	Meeting #5: September 2024 Present Results	October 2024 Conduct Community Outreach Meetings
Meeting #2: April 2024 Building Blocks – Assumptions	Meeting #4: June 2024 Develop Sensitivities			Meeting #6: November 2024 Debrief on Public Outreach

Please note that dates are tentative and subject to change based on needs of the SLTRP process.